Fiscal Year End Date: 3/31/2012

Board Member Summary

	Term Start	Term Expiration	Training As
Name	Date	Date	Per Sec 2824
Catell, Robert B	12/11/2006	Pleasure of Authority	Yes
Elliman, David D	5/27/2009	Pleasure of Authority	Yes
Willis, Mark A	5/4/2010	Pleasure of Authority	Yes
McDonald, Joan	3/8/2011	Ex-Officio	Yes
Martens, Joe	3/8/2011	Ex-Officio	Yes
Brown, Garry	12/13/2007	Ex-Officio	Yes
Akel, George F	6/20/2006	Pleasure of Authority	Yes
Thorndike, Elizabeth W	6/16/2005	Pleasure of Authority	Yes
Townsend, Michael J	8/2/2008	Ex-Officio	Yes
Burke, Kevin	12/15/2008	Pleasure of Authority	Yes
Vacant	N/A	N/A	N/A
Vacant	N/A	N/A	N/A
Vacant	N/A	N/A	N/A

Staff Summary

			Average
Category	Staff	Average Salary	Compensation
Administrative and Clerical	108	\$61,557	\$61,194
Executive	4	\$148,888	\$149,619
Managerial	45	\$116,528	\$115,943
Professional	156	\$69,407	\$66,984
All Categories	313	\$74,489	\$73,081

Employees With Total Compensation Over \$100,000

			Average
Category	Staff	Average Salary	Compensation
Administrative and Clerical	7	\$110,661	\$112,402
Executive	4	\$148,888	\$149,619
Managerial	39	\$119,213	\$119,837
Professional	14	\$103,985	\$105,447
0	0	\$0	\$0
0	0	\$0	\$0
All Categories	64	\$116,801	\$117,737

Fiscal Year End Date: 3/31/2012

Summary Financial Information

Assets

Current Assets Cash and cash equivalents Investments Receivables, net Other assets	\$27,512,000 \$994,008,000 \$30,755,000 \$1,511,000
Total Current Assets	\$1,053,786,000
Noncurrent Assets Restricted cash and investments Long-term receivables, net Other assets	\$0 \$10,894,000 \$0
Capital Assets Land and other nondepreciable property Buildings and equipment Infrastructure Accumulated depreciation	\$685,000 \$20,533,000 \$4,583,000 \$12,526,000
Net capital assets	\$13,275,000
Total Noncurrent Assets	\$24,169,000
Total Assets	\$1,077,955,000

Fiscal Year End Date: 3/31/2012

Liabilities

Current Liabilities	
Accounts payable	\$41,104,000
Pension contribution payable	\$0
Other post-employment benefits	\$0
Accrued liabilities	\$56,710,000
Deferred revenues	\$740,000
Bonds and notes payable	\$0
Other long-term obligations due within one year	\$2,981,000
Total Current Liabilities	\$101,535,000
Noncurrent Liabilities	
Pension contribution payable	\$0
Other post-employment benefits	\$0
Bonds and notes payable	\$120,000
Long Term Leases	\$0
Other long-term obligations	\$3,508,000
Total Noncurrent Liabilities	\$3,628,000
Total Liabilities	\$105,163,000
Net Asset (Deficit)	
Net Assets	
Invested in capital assets, net of related debt	\$12,814,000
Restricted	\$956,740,000
Unrestricted	\$3,238,000
Total Net Assets	\$972,792,000
Total Liabilities & Net Assets	\$1,077,955,000

Fiscal Year End Date: 3/31/2012

SUMMARY STATEMENT OF REVENUES, EXPENSES, AND CHANGE IN NET ASSETS

•	
Operating Revenues Charges for services Rental & financing income Other operating revenues	\$1,705,000 \$1,244,000 \$651,127,000
Total Operating Revenue	\$654,076,000
Operating Expenses	
Salaries and wages Other employee benefits Professional services contracts Supplies and materials Depreciation & amortization Other operating expenses	\$24,245,000 \$12,764,000 \$488,369,000 \$0 \$1,842,000 \$5,070,000
Total Operating Expenses	\$532,290,000
Operating Income (Loss)	\$121,786,000
Nonoperating Revenues	
Investment earnings State subsidies/grants Federal subsidies/grants Municipal subsidies/grants Public authority subsidies Other nonoperating revenues	\$0 \$0 \$0 \$0 \$0 \$0
Total Nonoperating Revenue	\$0
Nonoperating Expenses	
Interest and other financing charges Subsidies to other public authorities Grants and donations Other nonoperating expenses	\$0 \$0 \$0 \$11,658,000
Total Nonoperating Expenses	\$11,658,000
Income (Loss) Before Contributions	\$110,128,000
<u>Capital Contributions</u>	\$0
Change in net assets Net assets, (deficit) beginning of year Other net assets changes	\$110,128,000 \$862,664,000 \$0
Net assets, (deficit) at end of year	\$972,792,000

Fiscal Year End Date: 3/31/2012

Schedule of Debt

Conduit Debt	Begin Amount Total	\$3,489,590,000
	New Debt Issuance	\$132,000,000
	Amount Retired	\$195,450,000
	End Amount Total	\$3,426,140,000

Fiscal Year End Date: 3/31/2012

Real Property Transactions Summary

Property Description Vacant Lot/Undeveloped Land	Transaction Type DISPOSITION LEASE	Purchaser / Seller United Step I, LLC	Est Fair Market Value \$0	Fair Market Desc Competitive Bid	Purchase Sale Price \$0	
Vacant Lot/Undeveloped Land	DISPOSITION LEASE	STEP Tech, LLC	\$414,400	Appraisal	\$0	
Vacant Lot/Undeveloped Land	DISPOSITION OTHER	Saratoga County Sewer District No. 1	\$0	Appraisal	N/A	

Fiscal Year End Date: 3/31/2012

Procurement Summary

Number of Current Contracts 2,845
Total Value of Contracts \$658,101,991
Total Amount Expended During Year \$107,287,890